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To Whom it May Concern

I am writing to provide a reference for Hayman Construction Inc. in connection with their work on the South Edgeware Water Booster Station in the City of St. Thomas.

The scope of the work for this project included:

1. Site works
2. A concrete and masonry building including a basement
3. Four 300 kW (400 hp) booster pumps
4. Associated piping, valves, electrical, HVAC and SCADA controls.

The project was located next to the Elgin-Middlesex Pumping Station, which needed to remain operational at all times.

The project was completed between 2024 and early 2026, and was valued at approximately \$14.6 million.

The Hayman Construction team demonstrated professionalism and technical competence and maintained clear communication while completing the project. Hayman Construction was able to successfully complete the project, and we would welcome the opportunity to work with them again.

Please feel free to contact me directly at mbrix@stthomas.ca or 519-318-3129 should you require any additional information.

Sincerely,

A handwritten signature in black ink, appearing to read 'MBrix', with a stylized flourish at the end.

Michael Brix